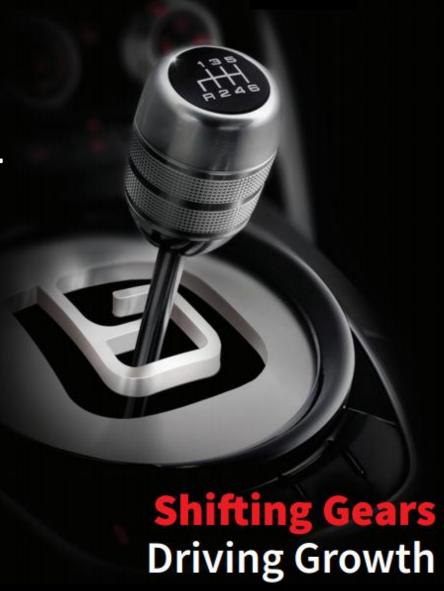


# ANNUAL AND SPECIAL MEETING OF SHAREHOLDERS

April 28, 2016

**Uni-Select TSX: UNS** 



Welcome address from Robert Chevrier Chair of the Board





The meeting will be conducted in both English and French.

Simultaneous translation is offered throughout the presentation and headsets are available at the entrance.





#### FORWARD-LOOKING STATEMENTS

Some statements may contain "forward-looking information". These statements reflect the Corporation's current expectations regarding future events. Actual results could differ materially from a conclusion, forecast or projection included in the forward-looking information and they depend on a number of factors or assumptions that were applied in drawing a conclusion or making a forecast or projection in the forward-looking information. Other information related to these factors or assumptions, including a more complete description of risks and uncertainties to which the Corporation is subject are presented in the Corporation's 2015 Annual Report and Annual Information Form available on SEDAR.



## **APPOINTMENT OF THE SECRETARY**



## **APPOINTMENT OF THE SCRUTINEERS**



## **NOTICE OF MEETING**



## **QUORUM**



## MINUTES OF THE PREVIOUS MEETING



## ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS



Henry Buckley President & CEO





#### **OBJECTIVE**

- 2015
- Uni-Select today
- Our strategy
- Core competencies
- Business overviews





#### 2015 – A TRANSFORMATIONAL YEAR



We completed the sale of substantially all of the assets of Uni-Select USA, Inc. and Beck/Arnley Worldparts, Inc. to affiliates of Icahn Enterprises L.P. originally announced on February 9, 2015 at a purchase price of US\$321 million.



#### **Transaction benefits for Uni-Select:**

- Allowing Uni-Select to be fully committed to accelerate profitable growth and invest in two high potential markets – FinishMaster and Automotive Canada<sup>(1)</sup>
- Lighter cost structure to rapidly seize acquisitions/growth opportunities
- Strengthening of balance sheet and complete reimbursement of debt

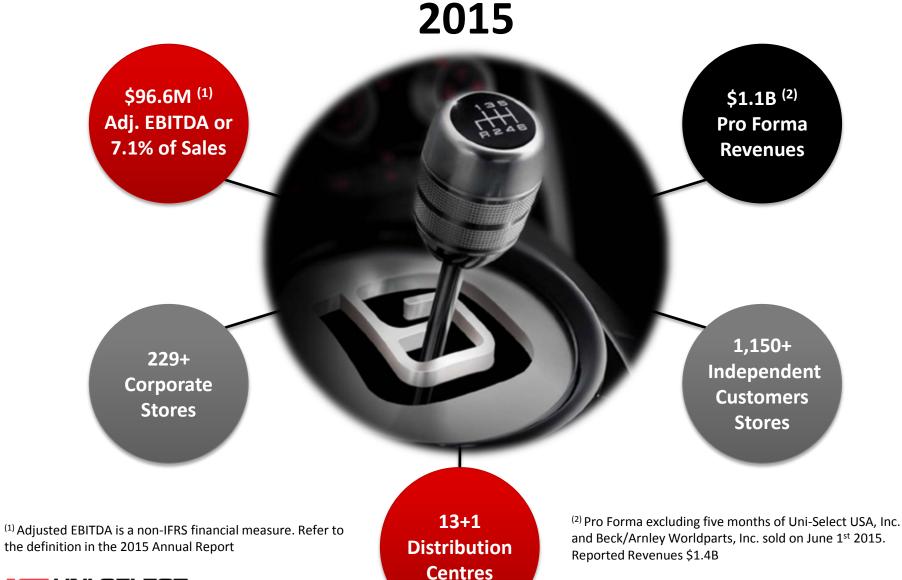


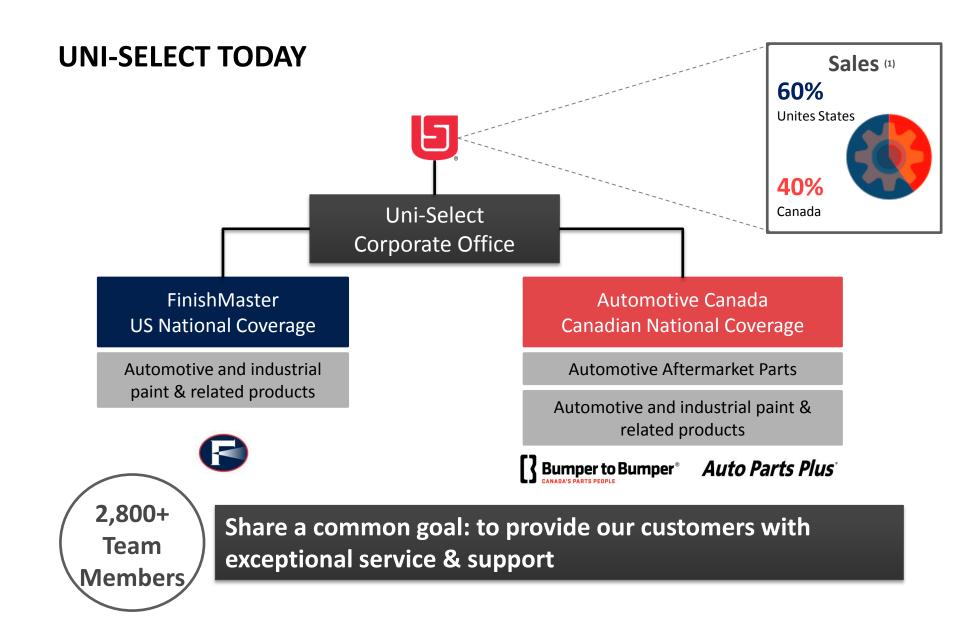






#### **HIGHLIGHTS**







#### **OUR STRATEGY**

#### ACCELERATE PROFITABLE GROWTH

• Balanced – Organic and Acquisitive Growth

#### **INTEGRATE ACQUISITIONS**

Capture synergies

#### **BEST TEAM IN THE BUSINESS**

• Continue to attract, retain and develop the best team in the business

#### **FINISHMASTER:**

- Organic Growth (4-6%)
- Extend geographic coverage
- Build density in core markets

#### **AUTOMOTIVE CANADA:**

- Organic growth low to mid single digits (oil impact)
- Continue to support and grow our independent jobbers community
- Acquire and grow our corporate store presence across the country under the banner: 

  Bumper to Bumper\*





#### **OUR BUSINESS – THE STRENGTH OF OUR NETWORK**

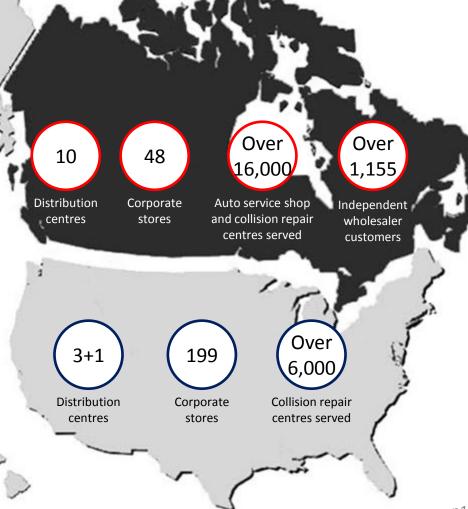


#### **Automotive Canada**

Canada's leader in the distribution of automotive parts, tools and equipment to the aftermarket, industrial products and paint & related products. We operate in all provinces and territories across Canada.

#### **FinishMaster**

Largest North American distributor of automotive and industrial refinish products and equipment. We operate in 31 states, from coast to coast, across the United States.





#### PRODUCTS AND BRANDS

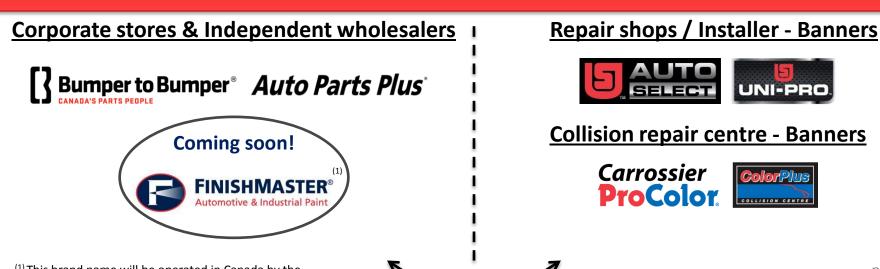
#### **FinishMaster**

North America's leading independent automotive paint distributor **Products:** Automotive and industrial paint & related products



#### **Automotive Canada**

Canada's leading automotive aftermarket supplier **Products:** Automotive aftermarket parts, Industrial products and Paint & related products



#### PRODUCTS AND BRANDS

More than **2 million** automotive products available

Almost **30,000** automotive and industrial paint & related products

- Exceptional product breadth
- Top "national" brand manufacturers
- Select private brand offer
- Optimizing the supply chain to deliver "high fill rates"





#### PRODUCTS AND BRANDS

#### **Complimentary private brand offer:**

 Uni-Select's private-label product offering provides excellent quality at competitive price

**Automotive Canada** 

**FinishMaster** 











Our wheels are always turning

High-quality friction products, coated brake discs, constant velocity assembly, waterpumps, and ignition products

Economical products with entry-level features, for under-the-hood and under-the-car categories

High-quality,
competitively
priced
temperature
control
components for
heating,
ventilation and air
conditioning
systems

Launched in 2014,
Mätkig features
premium tools,
equipment, and
safety products for
professional
service centres

High-quality
abrasives, wipes,
marking products,
body fillers &
putties, buffing,
aerosol, painting
supplies, safety
products, tools &
equipment



#### **DISTRIBUTION CAPABILITY**

#### **Dedicated to efficient customer service:**

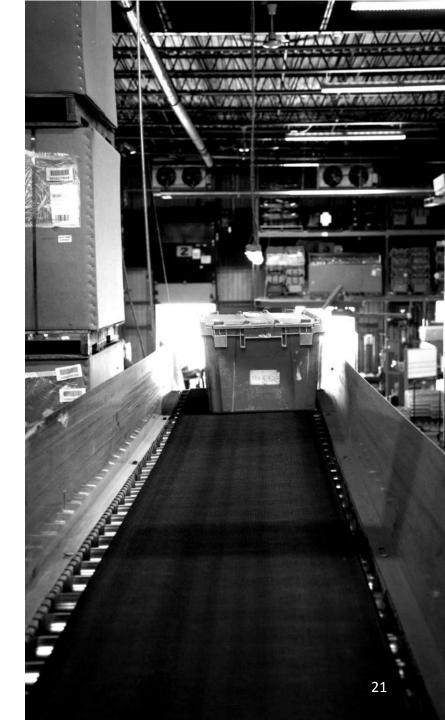
- Uni-Select's culture prioritizes external and internal customer service
- Continuous improvement mindset supported by formal programs

#### Powerful systems

- Inventory visibility and management
- Order accuracy
- Integrated processes

#### Customized delivery

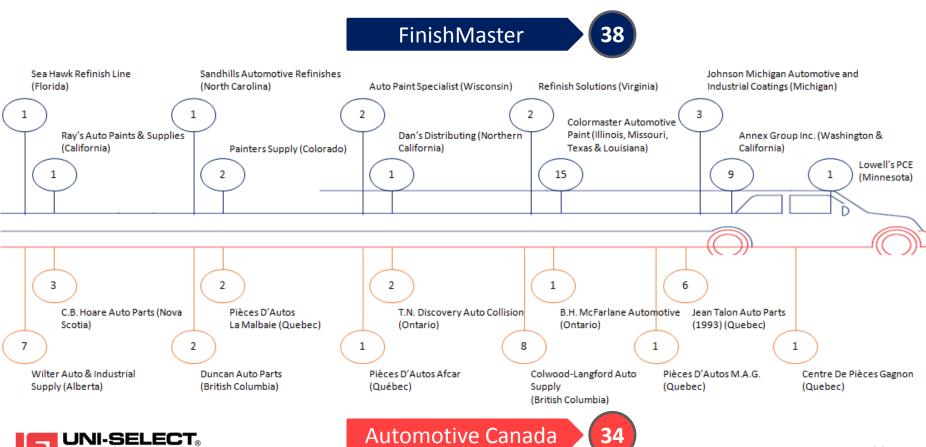
- Overnight delivery
- DC pick-ups
- Relays between DCs
- Direct shipment from suppliers in Canada





#### PROFITABLE GROWTH THROUGH ACQUISITIONS

Since February 2015, we have acquired **22** businesses in both Canada (11) and the United States (11), which represents 72 new corporate stores. We are also pleased to welcome over 600 new team members within our Uni-Select family.





#### **FINISHMASTER**

#### Automotive and industrial paint & related products

#### Collision repair centres turning to FinishMaster for their needs

#### FinishMaster is dedicated to meeting your shop's needs:

- Inventory management program
- Customized, efficient procedures
- Multiple ordering options
- Scaled reporting systems
- Technical resources
- Support for waterborne paint needs









1,500+ Team Members

6,000 Collision Repair Centre
Customers

199 Branches

#### **Automotive Canada**

## Automotive aftermarket parts, Industrial products and Paint & related products



Comprehensive business solutions for independent wholesalers in Canada

**Growing network of corporate stores** 





Supporting the growth of auto service centres

#### **AUTOMOTIVE REFINISH LEADER IN CANADA**

Uni-Select sells automotive and industrial paint and related products across Canada through independent jobbers and corporate stores.



Part of the largest network of collision repair centres

Uni-Select owns a program for collision repair facilities in Quebec



158 branches



69 branches





**Coming soon – FinishMaster in Canada** 



#### SHARE SPLIT/DIVIDENDS/SHARE BUY BACK

#### Share Split

The Board approved, yesterday, a share split effective on May 11, 2016.

• Record Date: May 6, 2016 at 5 p.m.

Trading Post-Split: May 12, 2016

#### Dividends

 The Board declared, yesterday, a second quarterly dividend payable on July 19, 2016 to shareholders of record as at June 30, 2016

Increase of 6.2% to \$0.17 per share (based on pre-stock basis)

#### Share Buy Back

Commencement Date: August 17, 2015

- End Date: August 16, 2016

Maximum Number of shares that could be repurchased under the program:
 1,000,000

- Repurchased as at April 26, 2016: 674,790
- Upon termination on August 16, 2016, the Board will consider the parameters for a new program

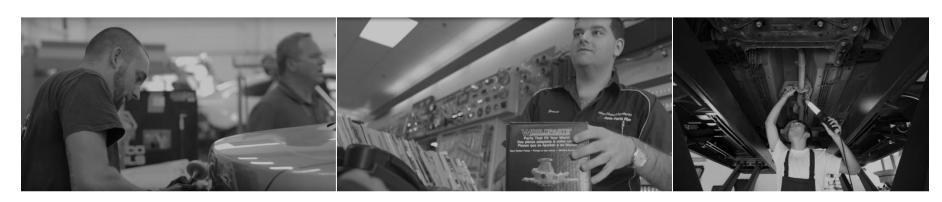


#### **FOUNDATION – BEST TEAM IN THE BUSINESS**

#### 2,800+ FinishMaster and Automotive Canada Team Members



#### Standing for our customer' success





Eric Bussières Chief Financial Officer





#### **2015 YEAR END**

In million of US dollars, except percentages and per share amounts

	2015	2014	Variance
Sales	1,355.4	1,784.4	(24.0)%
EBITDA	(53.3)	105.5	N/A
Adjusted EBITDA	96.6	111.4	(13.3)%
Adjusted EBITDA margin	7.1%	6.2%	N/A
Net earnings (loss)	(40.2)	50.1	N/A
Adjusted earnings	56.8	55.3	2.8%
Net earnings (loss) per share	(1.88)	2.36	N/A
Adjusted earnings per share	2.66	2.60	2.3%
Free cash flows	78.5	83.6	(6.1)%



#### **2015 YEAR END – AUTOMOTIVE PRODUCTS**

*In million of US dollars, except percentages* 

	2015	2014	Variance
Sales	736.6	1,210.9	(39.2)%
Organic growth	1.8%	N/A	N/A
EBITDA	(103.9)	52.8	N/A
EBITDA margin	(14.1)%	4.4%	N/A
Adjusted EBITDA	36.9	58.8	(37.2)%
Adjusted EBITDA margin	5.0%	4.9%	N/A



#### **2015 YEAR END – PAINT AND RELATED PRODUCTS**

*In million of US dollars, except percentages* 

	2015	2014	Variance
Sales	618.8	573.4	7.9%
Organic growth	3.3%	N/A	N/A
EBITDA	70.0	61.6	13.6%
EBITDA margin	11.3%	10.7%	N/A
Adjusted EBITDA	70.4	61.6	14.3%
Adjusted EBITDA margin	11.4%	10.7%	N/A



#### **2016 FIRST QUARTER**

*In million of US dollars, except percentages and per share amounts* 

	Q1 2016	Q1 2015	Variance
Sales	264.0	411.7	(35.9)%
EBITDA	21.7	(122.3)	N/A
Adjusted EBITDA	21.7	19.5	11.3%
Adjusted EBITDA margin	8.2%	4.7%	N/A
Net earnings (loss)	11.5	(82.3)	N/A
Adjusted earnings	11.5	10.0	14.5%
Net earnings (loss) per share	0.53	(3.88)	N/A
Adjusted earnings per share	0.53	0.47	12.8%



#### **2016 FIRST QUARTER – PAINT AND RELATED PRODUCTS**

*In million of US dollars, except percentages* 

	Q1 2016	Q1 2015	Variance
Sales	173.4	147.9	17.3%
Organic growth	4.2%	6.6%	N/A
EBITDA	20.8	16.1	29.1%
EBITDA margin	12.0%	10.9%	N/A



#### **2016 FIRST QUARTER – AUTOMOTIVE PRODUCTS**

*In million of US dollars, except percentages* 

	Q1 2016	Q1 2015	Variance
Sales	90.6	263.8	(65.7)%
Organic growth	1.5%	(2.5)%	N/A
EBITDA	4.6	(130.1)	N/A
EBITDA margin	5.1%	(49.3)%	N/A
Adjusted EBITDA	4.6	6.7	(30.9)%
Adjusted EBITDA margin	5.1%	2.5%	N/A



#### 2016 FIRST QUARTER - OTHER FINANCIAL INFORMATION

*In million of US dollars, except percentages and per share amounts* 

	Q1 2016	Q1 2015
Free cash flows	19.4	10.2
Debt	88.8	298.9
Cash	9.3	1.4
Total net debt	79.5	297.5



#### **OUTLOOK (2016 GUIDANCE)**

- Sales US \$1.175B to \$1.2B, at an exchange rate of 0.75\$ for 2016
- EBITDA Margin 7.75% to 8.75%
- CAPEX US \$20M





#### **IN BRIEF**

- Economic indicators predominantly positive
- Leadership positions in both market segments
- Healthy financial position
- Organic growth, higher EBITDA margins and strong cash flows
- Geared for more growth
- Well positioned to seize strategic opportunities



Henry Buckley President & CEO





Enjoy your retirement and thank you!!





## Thank you to

- Our Board of Directors
- Our Shareholders
- Our Talented Team Members





Robert Chevrier Chair of the Board





## **QUESTION PERIOD**



## **ELECTION OF DIRECTORS**



#### **ELECTION OF DIRECTORS**



Henry Buckley



James E. Buzzard



Michelle Ann Cormier



André Courville



Patricia Curadeau-Grou



Jean Dulac



Jeffrey I. Hall



Richard L. Keister



Richard G. Roy



Dennis M. Welvaert



## **APPOINTMENT OF AUDITORS**



## **AMENDMENT OF ARTICLES**



## ADJOURNMENT OF THE MEETING

